



Ashley Francois

Counsel

Corporate

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Ashley Francois helps health care companies and investors turn complex regulations into clear, actionable deal strategies. She guides clients through structuring, negotiating and completing transactions while navigating the federal and state requirements that drive execution and post-closing results. Ashley is focused on helping deals progress efficiently and with fewer surprises.

Helping businesses maintain corporate health

With experience across provider platforms and health care technology businesses, Ashley blends deal goals with practical, business-ready compliance advice tailored to industry realities, helping stakeholders align on risk, timing and value.

Ashley's transactional work includes mergers and acquisitions and other strategic combinations involving management services organizations (MSOs), physician practices and other provider organizations. She is skilled at coordinating legal, operational and regulatory workstreams to keep deals moving, reduce execution risk and close on time.

Ashley advises buyers, sellers and private equity-backed platforms on transaction design and integration, with a focus on aligning corporate structures with applicable health care regulations to support scalable growth post-closing. She also represents private credit investors and direct lenders financing health care platforms, helping with diligence, allocating regulatory risk and structuring covenants that address licensure, reimbursement and privacy considerations.

Publications

- Katten Attorneys Contribute Health Care Chapter to Lexology's *Panoramic* (December 3, 2025)
- Health Care Private Equity Scrutiny Continues (February 28, 2025)
- Katten Health Care Symposium: M&A, Joint Ventures and Private Equity in Health Care: 2022 Deal Trends in Review (November 4, 2022)

Practices

- Corporate
- Corporate Governance
- Health Care
- Health Care Finance
- Health Care Regulatory and Compliance
- Health Care Services Private Equity
- Health Care Transactions
- Health Information Privacy and Security
- Mergers and Acquisitions

Education

- JD, Washington University in St. Louis
- BS, Boise State University

Bar Admissions

- Texas
- New York

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- Top Ten Legal Considerations for Use and/or Development of Artificial Intelligence in Health Care (February 16, 2021)
- The CARES Act From a Health CARE Perspective (March 30, 2020)

Presentations and Events

- ORCHSE Strategies Meeting (October 26, 2021) | *Presenter | Legal Consideration When Using Artificial Intelligence: Health Care as a Case Study*