

## Annual Hotel Conference

### Presented by Questex

September 11–12, 2023

Gavin Vollans, a partner in the Real Estate practice, will participate in the "Tailor-Made: Are Operating Agreements Becoming More Bespoke?" discussion at 9:00 a.m. on Tuesday, September 12. Speakers will discuss how operators and brands are flexing the terms of their operating agreements to align with the requirements of alternative and emerging ownership groups as new types of capital become increasingly active, from core institutional to public sector.

[Learn more about the Annual Hotel Conference.](#)

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## CONTACTS

For more information, contact your Katten attorney or any of the following attorneys.



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