



# Laura Keidan Martin

Partner

Health Care

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**Laura Keidan Martin counsels health care providers on their most challenging transactions and compliance issues. She represents hospitals and health systems, ancillary services and post-acute care providers, physician groups and life sciences companies.**

## Accomplishing strategic business objectives

Ultimately, Laura's work on both transactional and compliance matters paves the way for health care providers to successfully navigate risks while achieving business objectives. Toward that end, she starts with an intimate understanding of their businesses, risk profiles and strategic priorities. This informs everything she does for clients, including structuring complex transactions and advising on compensation arrangements with referral sources. She also regularly helps clients develop clinically integrated networks, navigate high-stakes compliance issues — including government investigations — and proactively reduce regulatory risk through preventative measures like compliance education.

Drawing on years of experience and her knowledge of regulatory pitfalls, Laura provides timely and pragmatic solutions to complex issues. In transactional matters, she quickly identifies options and regulatory risks on her way to developing deal structures that best meet client business objectives. In the compliance space, she helps clients grasp the relevant issues immediately based on experience, without the need for research, and provides a recommended course of action, including corrective action plans and government disclosures where appropriate.

## Practices

- Antitrust and Competition
- Clinical Integration and Managed Care
- Corporate Governance
- Health Care
- Health Care Regulatory and Compliance
- Health Care Services Private Equity
- Health Care Tax Exempt
- Health Care Transactions
- Hospital-Physician Relations and Medico-Legal
- Independent Sponsors
- Insurance and Health Care Fraud Litigation
- Medicare/Medicaid Reimbursement
- Mergers and Acquisitions
- Pharmaceutical and Life Sciences Litigation
- Private Equity

## Industries

- Manufacturing and Industrials Private Equity
- Pharmaceutical and Life Sciences

## Education

- JD, Harvard Law School, *cum laude*
- BA, University of Michigan, *with high distinction*

## Bar Admissions

- Illinois

## Community Involvements

- American Bar Association
- American Health Law Association (AHLA)

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## Recognitions

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*Recognized or listed in the following:*

- *Best Lawyers in America*
    - Health Care Law, 2011–2024
    - Lawyer of the Year
      - Health Care Law, Chicago, 2012
  - *Chambers USA*
    - Healthcare, 2006–2025
  - *Crain's Chicago Business*
    - Chicago's Notable Women Lawyers, 2018
    - Notable Women in Law, 2020
  - Harvard Law Society of Illinois
    - 2015 Role Model
  - *Leading Lawyers Network*
    - Top 10 Leading Women Lawyers, 2013, 2015
    - Top 10 Leading Women Business Lawyers, 2013
    - Top 10 Leading Women Transactional Business Lawyers, 2013, 2015
    - Top 100 Women Lawyers, 2015
    - Top 100 Women Business Lawyers, 2015
  - *National Law Journal*
    - Health Care Trailblazer, 2021
  - *Super Lawyers*
    - Illinois, 2005–2018, 2021–2024
  - *The Legal 500 United States*
    - Recommended Attorney, 2017–2021, 2025
  - Thomson Reuters
    - Stand-out Lawyer, 2024–2025
  - *Who's Who in America*
  - *Who's Who in American Law*
- Children's Research Fund, Board Member
  - Illinois Association of Healthcare Attorneys, Past President
  - Museum of Contemporary Art, Board of Trustees
  - Navy Pier, Board of Trustees

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## News

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- Katten Receives High Marks in the Legal 500 US 2025 Guide (June 11, 2025)
- *Chambers USA* 2025 Ranks Katten as Leading Law Firm (June 5, 2025)
- Katten Attorneys Recognized as Stand-Out Lawyers by *Thomson Reuters* (March 20, 2025)
- Katten Attorneys Recognized as *Best Lawyers®* and *Best Lawyers: Ones to Watch®* Award Recipients (August 15, 2024)
- Katten Receives High Marks in *Chambers USA* Guide 2024 (June 6, 2024)
- Katten Attorneys Named to 2024 Illinois Super Lawyers, Rising Stars Lists (January 25, 2024)
- Katten Attorneys Distinguished by *Best Lawyers®* (August 17, 2023)
- Katten Boosts Rankings in *Chambers USA Guide* 2023 (June 1, 2023)
- Katten Attorneys Selected to 2023 Illinois Super Lawyers, Rising Stars Lists (January 24, 2023)
- Katten Attorneys Recognized by *Best Lawyers®* (August 18, 2022)
- Katten Ranked Leading Law Firm by *Chambers USA* 2022 (June 1, 2022)
- Katten Attorneys Named to 2022 Illinois Super Lawyers, Rising Stars Lists (January 28, 2022)
- Katten Attorneys Listed in *The Best Lawyers in America®* (August 19, 2021)
- Laura Keidan Martin Named Health Care, Life Science Trailblazer by *The National Law Journal* (June 23, 2021)
- Katten Receives High Marks in Derivatives, M&A and Securitization in The Legal 500 United States 2021 Guide (June 10, 2021)
- Katten Boosts Rankings in *Chambers USA* 2021 (May 20, 2021)
- Katten Attorneys Chosen for 2021 Illinois Super Lawyers, Rising Stars Lists (January 29, 2021)
- Laura Keidan Martin and Joseph Willey Share 2021 Health Care Outlook With *Law360* (January 5, 2021)

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- Katten Attorneys Distinguished as Top Legal Talent in the 2021 *Best Lawyers in America* and *Best Lawyers: Ones to Watch* Lists (August 20, 2020)
- Katten Named Top-Tier Firm in Structured Finance and Securitization by The Legal 500 United States 2020 Guide (June 16, 2020)
- Coronavirus (COVID-19) Federal and Illinois Health Care Primary Legal Sources (April 27, 2020)
- Katten Rated Top Law Firm by *Chambers USA* 2020 (April 23, 2020)
- *Working Mother* Names Katten Among the 100 Best Companies (September 24, 2019)
- *Working Mother* Honors Katten as One of the "Best Law Firms for Women" (July 16, 2019)
- Katten Praised in The Legal 500 United States 2019 Guide (June 11, 2019)
- Katten Lauded Top Ranked Law Firm by *Chambers USA* 2019 (April 25, 2019)
- Laura Keidan Martin and Kimberly Smith Named to Leading Women Lawyers List by Crain's Chicago Business (July 30, 2018)
- Katten Distinguished by *The Legal 500 United States* (June 14, 2018)
- Katten Rated as Leading Law Firm by *Chambers USA* 2018 (May 3, 2018)
- Katten Attorneys Recognized in 2018 Illinois Super Lawyers, Rising Stars Lists (January 25, 2018)
- Katten Serves as Gold Sponsor for the 59th Annual Children's Ball Hosted by the Children's Research Fund (December 8, 2017)
- Katten Distinguished by *The Legal 500 United States* 2017 (May 31, 2017)
- Katten Recognized as Leading Law Firm by *Chambers USA* 2017 (May 30, 2017)
- Katten Attorneys Recognized in 2017 Illinois *Super Lawyers*, Rising Stars Lists (January 13, 2017)
- 79 Katten Attorneys Selected for *Best Lawyers in America*® 2017 (August 15, 2016)
- Katten Named One of the "50 Best Law Firms for Women" for Ninth Consecutive Year by *Working Mother* and Flex-Time Lawyers (July 27, 2016)

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- *Chambers USA* 2016 Distinguishes 22 Katten Practices and 50 Attorneys (May 27, 2016)
- Forty-Seven Katten Attorneys Recognized in 2016 Illinois *Super Lawyers* List (January 8, 2016)
- 91 Katten Attorneys Recognized in *Best Lawyers in America*® 2016 (August 17, 2015)
- Katten Attains 22 Practice and 58 Attorney Rankings by *Chambers USA* 2015 (May 20, 2015)
- Fifty-Three Katten Attorneys Recognized in 2015 Illinois *Super Lawyers* List (January 12, 2015)
- 85 Katten Attorneys Named to *Best Lawyers in America*® 2015 (August 18, 2014)
- *Chambers USA* 2014 Distinguishes 24 Katten Practices and 54 Attorneys (May 23, 2014)
- Fifty-Four Katten Attorneys Recognized in 2014 Illinois *Super Lawyers* List (January 13, 2014)
- 83 Katten Attorneys Lauded in *Best Lawyers in America*® 2014 (August 15, 2013)
- *Chambers USA* 2013 Recognizes 24 Katten Practices and 49 Attorneys (May 24, 2013)
- Sixty-Nine Katten Attorneys Included on 2013 Illinois *Super Lawyers* List (January 4, 2013)
- 80 Katten Attorneys Named to *Best Lawyers in America*® 2013 Guide (August 24, 2012)
- Katten Donates Funds to Northwestern University for Cancer Research (July 30, 2012)
- *Chambers USA* 2012 Distinguishes 19 Katten Practices and 45 Attorneys (June 7, 2012)
- Eighty-Six Katten Attorneys Named 2012 Illinois *Super Lawyers* (February 28, 2012)
- Five Katten Attorneys Named *Best Lawyers*' 2012 Lawyers of the Year (October 6, 2011)
- 75 Katten Attorneys Named to *Best Lawyers in America*® 2012 Guide (September 12, 2011)
- Katten Earns Recognition for 17 Practices and 44 Attorneys in 2011 *Chambers USA* Guide (June 10, 2011)

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- 70 Katten Attorneys Named to *Best Lawyers in America*® 2011 (August 9, 2010)
- Katten Lands 16 Practices and 39 Attorneys in *Chambers USA* Guide (June 24, 2010)
- Katten Wins Key Federal Antitrust Class Action Ruling on Behalf of Children's Memorial Hospital (October 1, 2009)
- Katten Lands 14 Practices and 37 Attorneys in *Chambers USA* Guide (June 12, 2009)
- Katten Lands 14 Practices and 32 Attorneys in *Chambers USA* Guide (June 13, 2008)
- Katten Lands 15 Practices and 28 Attorneys in *Chambers USA* Guide (June 15, 2007)
- Katten Lands 12 Practices and 24 Attorneys in *Chambers USA* Guide (June 7, 2006)

## Publications

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- From Paper to Practice: Questions to Evaluate the Real-World Impact of Your Compliance Program Under DOJ Guidelines (December 5, 2022)
- [Health Care Law Perspectives](#) (August 2020) | Contributor
- Hospital Outpatient Physician "Supervision": CMS's Latest Rule Offers Greater Operational Flexibility But Still Exemplifies the Issue's Complexity (November 12, 2019)
- OIG Proposes to Add and Expand AKS Safe Harbors (October 21, 2019)
- CMS Proposes Sweeping Revisions to the Stark Law (October 17, 2019)
- [CMS Revisits Hospital Co-Location](#) (Summer 2019)
- CMS Issues Draft Guidance for Hospital Co-Location (May 6, 2019)
- *Health Care Perspectives* (April 2017)
- *Health Care Perspectives* (March 2016)

## Presentations and Events

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- Healthcare Law & Compliance Institute (February 23–25, 2025) |  
Presenter | *Best Practices for Health System Innovation Centers*  
Presenter | *Innovative Physician Partnerships*  
Speaker | *Critical Insights, Updates, and Considerations in the Healthcare Law Landscape*

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- Healthcare Law & Compliance Institute (February 25–27, 2024) | *Speaker* | *Critical Insights, Updates and Considerations in the Healthcare Law Landscape*  
*Presenter* | *State Scrutiny of Healthcare Transactions and Non-Compete Provisions*  
*Presenter* | *Navigating the Self-Disclosure Quagmire*
- Investing for Tomorrow: Health Care Institutions as Investors, Strategic Investment Partners and Entrepreneurs – Part 2 (January 9, 2024)
- Ensuring Compliance Program Effectiveness Under DOJ Guideline (October 13, 2022)
- 2022 Healthcare Law & Compliance Institute (February 27 - March 1, 2022) | *Panelist* | *Critical Insights, Updates and Considerations in the Healthcare Law Landscape*  
*Presenter* | *Value-Based and Other Innovative Physician Alignment Models*
- 39th Annual Health Law Symposium (November 18, 2021) | *Moderator* | *A Conversation with CMS: Modernizing and Clarifying the Physician Self-Referral Regulations and Beyond*
- 34th Annual Texas Health Law Conference (October 11–12, 2021) | *Co-present* | *Health Care Antitrust in the Brave New World*
- Healthcare Law & Compliance Institute (October 3–5, 2021) | *Panelist* | *Critical Insights, Updates and Considerations in the Healthcare Law Landscape* | *Co-presenter* | *Avoiding Antitrust and Regulatory Pitfalls in Strategic Transactions*
- Virtual Healthcare Law & Compliance Institute (March 9–11, 2021) | *Speaker* | *Critical Insights, Updates and Considerations in the Healthcare Law Landscape*
- A Practical Guide to The Stark Final Rule: Physician Compensation Arrangement Opportunities and Compliance Pitfalls (January 7, 2021) | *Presenter*
- Healthcare Law & Compliance Institute (March 1–3, 2020) | *Panelist* | *Critical Insights, Updates and Considerations in the Healthcare Law Landscape*
- Hot Topics in Health Care Law and Compliance (September 24, 2019) | *Panelist*
- Risk-Based Compensation Strategies - A Legal Perspective (April 18, 2019) | *Participant*

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- Healthcare Law & Compliance Institute (March 3–5, 2019) | *Presenter* | *Critical Insights, Updated and Considerations in the Healthcare Law Landscape*
- Illinois Association of Healthcare Attorneys' 36th Annual Health Law Symposium (November 7, 2018) | *Presenter* | *Getting to Yes without Getting Disbarred*
- Consero Healthcare General Counsel Forum (October 30, 2018) | *Presenter* | *Strategic Transactions: Success Stories & Pitfalls To Avoid*
- Katten's Ninth Annual Women's In-House Counsel and Compliance Officer Program (June 5, 2018) | *Presenter* | *Tackling the Tough Issues in Health Care Law and Compliance*
- Health Care Services Transactions: Current Trends and Insight (October 18, 2017) | *Panelist*
- HCCA's 21st Annual Compliance Institute (March 26–29, 2017) | *Presenter* | *Minimizing Stark Law Execution Risks*
- Health Care Services Transactions: Current Trends and Insight (February 27, 2017) | *Panelist*
- Valuation Issues Related to Clinically Integrated Networks and ACOs (January 30, 2017) | *Presenter*
- Tackling the Tough Issues in Health Care Law and Compliance (July 21, 2016) | *Presenter*
- Health Care Joint Ventures: A New Source of Deal Flow? (June 13, 2016) | *Panelist*
- Minimizing Stark Law Execution Risks (January 14, 2016) | *Presenter*
- The 60-Day Rule: When Does the Clock Start Ticking After the Kane Ruling (September 3, 2015) | *Presenter*
- Tackling the Tough Issues in Health Care Law and Compliance (June 11, 2015) | *Presenter*
- Provider Alignment Opportunities: When a Merger Is Not a Viable Option (June 3, 2015) | *Presenter*
- It's Not a Matter of If But When—Strategies for Successfully Managing Internal Investigations (February 6, 2015) | *Panelist*
- Healthcare Law & Compliance Institute (March 2–4, 2014) | *Moderator* | *Partnership/Merger Considerations*
- Critical Success Factors for Clinically Integrated Networks (December 4, 2013) | *Panelist*



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- Health Care Industry: Government Investigation Preparedness (November 11, 2013) | *Presenter*
- Health Care Investing Under the Obama Administration (April 11, 2013) | *Panelist*
- Representing Private Equity Sponsors in Healthcare Transactions: Best Practices for Due Diligence (April 10, 2013) | *Panelist*
- Health Care Investing Under the Obama Administration (November 29, 2012) | *Panelist*
- "Mission Impossible"—Compliance in a Changing Environment (January 26, 2012) | *Presenter* | *Fundamentals and Practicalities of Identifying and Returning Overpayments*